

SUMMARY OF THE BOARD OF DIRECTORS

Meeting held on November 26, 2024

At 1530 hours via Zoom

1.0 EDUCATION SESSION: STRATEGIC PLANNING UPDATE

MGH Board of Directors Chair welcomed everyone to the Board meeting and asked the Strategic Planning Consultant to provide an overview of the strategic planning process. The Consultant outlined the evolution of vision and mission from the previous plan to the future one, reiterated the questions to the Board and answered the questions raised by the Board.

2.0 WELCOME & INTRODUCTION

The Chair called the meeting to order at 1610H. It was confirmed that there was a quorum. The Chair asked whether there were any conflicts and no new conflicts were declared.

3.0 APPROVAL OF PREVIOUS MINUTES

The minutes from the Board meetings held on October 1, 2024 were approved as pre-circulated.

4.0 UPDATE FROM BOARD CHAIR

4.1. Update from Board Chair

The Chair provided a high level overview of agenda items brought forward for discussion and noted that receiving Toronto Start Readers' Choice award as #1 Diamond hospital nominated by our community is a phenomenal achievement for MGH.

4.2. CEO Report

The President and CEO of MGH/TEHN highlighted some items from the CEO Report which was submitted with the agenda package. It was noted that the clinical activity is very high in both volumes and acuity which leads to capacity pressures in many areas. Clinical teams continue doing amazing job to provide timely care to patients. It was also shared that Deputy Premier and Minister of Health visited MGH and the visit included the tour of the Emergency Department. The CEO also provided a high level Finance, Capital and Redevelopment update and an update with regards to the flooding at the entrance to the Emergency Department.

5.0 ITEMS REQUIRING APPROVAL

5.1. Finance & Audit Committee Update

6.1.1 Approval of Public Reporting of Expense Claim Information

A briefing note regarding the Ministry directives with respect to the reporting requirements under the Broad Public Sector Accountability Act and Public Reporting Claim Information documents were pre-circulated with the agenda package. Chair of the Finance & Audit Committee referred to the pre-circulated documents, asked if there were any questions and requested a motion as per the pre-circulated briefing note.

6.1.2 Capital Approval G6/J4 Construction

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A briefing note with regards to the capital approval request was pre-circulated with the agenda package. VP Finance outlined the details of the capital approval request and asked for a motion as pre-circulated in the meeting materials.

6.1.3 Update on the Financial Position / Financial Dashboard

The financial dashboard was pre-circulated with the agenda package. VP Finance walked the Board through the dashboard outlining the status, risks and mitigation strategies in various areas.

5.2. Governance & HR Committee Update

6.2.1 Approval of Board Goals for 2024- 2025 Board Year

Chair of the Governance & HR Committee referred to the pre-circulated briefing note with regards to the Board goals for the 2024-2025 Board year, asked directors if they had any questions or additions and requested a motion to approve the presented Board goals as per the pre-circulated meeting materials.

6.2.2 Approval of Dissolving the Nominating Committee and of Establishing Performance Review Sub Committee

Committee Chair referred to the pre-circulated briefing note and reiterated that according to governance best practices it is recommended to move the Nominating Committee mandate to Governance and HR Committee. It was also noted that GHRC proposes to set up a sub-committee for CEO and Chief of Staff performance review. Committee Chair asked of directors had any questions and requested a motion as per the pre-circulated meeting materials.

5.3. MAC Decision Items: MAC Recommendations for Medical Professional Staff Appointments

The Chief of Staff referred to the pre-circulated briefing note regarding MAC decision items, and assured the Board that all the clinicians met the appointment criteria. The Chief of Staff asked meeting participants if they had any questions and requested a motion to approve Provisional Active Staff Appointments as recommended by the Medical Advisory Committee.

Next, the Chief of Staff outlined the search process for department Chiefs and brought forward two Chief appointments for Board approval, for Chief of the Department of Obstetrics and Gynaecology and Department of Family and Community Medicine. The re-appointment of Chief of the Department of Emergency Medicine was approved by the Board as well.

6.0 DISCUSSION ITEMS

6.1. Update from Chief of Staff

The Chief of Staff, referred to her report submitted as part of the agenda package and highlighted a couple of items included in her update. It was shared that this report is focused on academics at MGH. It was reiterated that the announcement was made by both MGH and University of Toronto regarding a new Chair in Education

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Scholarship at MGH. The idea is to align the Education Chair mandate with that of Chair in patient oriented research to ensure integrated seamless flow from research to curriculum.

6.2. Performance Monitoring & Quality Committee Update

Chair of the Performance Monitoring & Quality Committee and Vice President, Clinical Programs, referred to the pre-circulated briefing notes and provided a high level overview of the most recent critical incidents and outlined the action plan.

7.0 CONSENT

The Consent items were presented for information and included:

7.1. Report from the Governance & Human Resources Committee

A briefing note with the Governance & HR Committee update was pre-circulated with the agenda package.

7.2. Report from the Finance & Audit Committee

A briefing note with the Finance & Audit Committee update was pre-circulated with the agenda package.

7.3. Report from the Performance Monitoring & Quality Committee

A briefing note with the Performance Monitoring & Quality Committee update was pre-circulated with the agenda package.

7.4. Report from the Board of MGH Foundation

President of MGH Foundation provided a high level verbal update from the Foundation.

7.5. Volunteer Services Update

Chair of the Volunteer Experience Council provided a high level update on the Volunteer Services.

8.0 MEETING WITHOUT MANAGEMENT (ELECTED DIRECTORS ONLY)

An in-camera meeting was held by the elected directors.

9.0 CONCLUSION

There being no further business to discuss, the meeting was concluded at 1745 hours.

Date of future meetings: January 28, 2025.

Catriona Read, Chair

Olga Grigorovskaya, Recorder