

## **SUMMARY OF THE BOARD OF DIRECTORS**

Meeting held on March 26, 2024

At 1530 hours via Zoom

### **1.0 EDUCATION SESSION: ONTARIO HEALTH TEAMS OVERVIEW AND UPDATE ON ETHP**

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MGH Board of Directors Chair welcomed everyone to the Board meeting and introduced the Lead and Medical Lead of East Toronto Health Partners (ETHP) who joined the meeting to provide an update on our Ontario Health Team. The presentation started with an overview of the FY 2023-2024 ETHP priorities and deliverables, including chronic disease integrated care pathways, primary care network assessment, OHT incorporation and governance, home care and OHT operating plan. Next, the home care transformation project was outlined as well as future care service model and procurement process timeline and scenarios.

The Chair thanked the presenters for a very comprehensive discussion.

### **2.0 WELCOME & INTRODUCTION**

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The Chair called the meeting to order at 1600H and started the meeting with Land Acknowledgement. It was confirmed that there was a quorum. The Chair asked whether there were any conflicts and no new conflicts were declared.

### **3.0 APPROVAL OF PREVIOUS MINUTES**

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The minutes from the Board meetings held on January 23, 2024 were approved as pre-circulated.

### **4.0 UPDATE FROM BOARD CHAIR**

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#### **4.1. Update from Board Chair**

The Chair provided a high level overview of agenda items brought forward for discussion and shared that the ETHP presentation was very informative.

#### **4.2. CEO Report**

The President and CEO of MGH/TEHN highlighted some items from the CEO Report which was submitted with the agenda package. It was reiterated that we are nearing the end of the fiscal year and we are in a quite a good position, management would like to acknowledge all teams across the hospital for their responsible financial management of programs and capital assets. It was also noted that we experienced record high patient volumes and acuity levels which require us to continue use surge beds.

MGH is in the second year with the current Strategic Plan, we put together organizational priorities and started working on a new plan to identify our key deliverables. A high level redevelopment project update was provided as well, and an overview of the Provincial budget announcement was shared with the Board.

### **5.0 ITEMS REQUIRING APPROVAL**

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#### **5.1. Governance and HR Committee Update**

##### **5.1.1 Approval of 2024-2025 Organizational Priorities**

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Chair of the Governance and HR Committee referred to the pre-circulated briefing note pertaining to the 2024-2025 Organizational Priorities. It was noted that MGH is halfway through the implementation of its current strategic plan (2023-2025) and in 2025 we will have to close our existing plan and launch a new one. This provides us with a great opportunity to assess the progress on commitments, roles and responsibilities and compare those with the existing best practices.

### **5.2. Performance Monitoring and Quality Committee Update**

#### **5.2.1 Approval of the Quality Improvement Plan**

A briefing note pertaining to the approval of the Quality Improvement Plan for 2024-2025 was pre-circulated with the agenda package. Chair of the Performance Monitoring and Quality Committee referred to the pre-circulated meeting materials, confirmed that the Committee unanimously approved the draft Plan and asked Board members if they had any questions. None were brought forward.

#### **5.2.2 Critical Incident Reports**

VP Clinical Programs referred to the pre-circulated meeting materials and provided a high level overview of the most recent critical incident and outlined the action plan.

### **5.3. MAC Decision Items: MAC Recommendations for Medical Professional Staff Appointments**

#### **5.3.1 MAC Decision Items**

The Chief of Staff and VP Academics referred to the pre-circulated briefing note regarding MAC decision items, and assured the Board that all the clinicians met the appointment criteria. The Chief of Staff asked meeting participants if they had any questions and requested a motion to approve new Staff Appointments as recommended by the Medical Advisory Committee.

#### **5.3.1 Primary Care Department Structure**

The Chief of Staff and VP Academics referred to the pre-circulated briefing note and shared that according to the recommendations of external reviewers, medical services would like to separate the department of Family Medicine into two departments, one focusing on primary care, teaching and community partnership and the other one with the focus on transitional care including palliative care, long term vents, rehabilitation beds. The Chief of Staff asked the Board if they had any questions and requested a motion as per the meeting materials.

## **6.0 DISCUSSION ITEMS**

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### **6.1. Update from Chief of Staff**

The Chief of Staff and VP Academics, referred to her report submitted as part of the agenda package and highlighted a couple of items included in her update. It was shared that a business plan for research institute was identified as one of deliverables, the work on the plan is underway. An overview of the potential education partnerships was also provided to the Board.

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### 6.2. Finance & Audit Committee Update

#### 6.1.1 Budget Update FY2025 and Update on the Financial Position

Chair of the Finance & Audit Committee provided an overview of the financial position and budget balancing strategies.

### 6.3. Redevelopment Committee Update

Chair of the Redevelopment Committee referred to the pre-circulated briefing note and advised the Board that a very comprehensive update was provided earlier by the hospital's CEO.

## 7.0 CONSENT

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The Consent items were presented for information and included:

### 7.1. Report from the Governance and Human Resources Committee

A briefing note with the Governance and HR Committee update was pre-circulated with the agenda package.

### 7.2. Report from the Performance Monitoring and Quality Committee

A briefing note with the Performance Monitoring and Quality Committee update was pre-circulated with the agenda package.

### 7.3. Report from the Board of MGH Foundation

The March 2024 report from the Board of MGH Foundation was pre-circulated with the agenda package.

### 7.4. Volunteer Services Update

The February 2024 Volunteer Services newsletter was pre-circulated with the agenda package.

## 8.0 MEETING WITHOUT MANAGEMENT (ELECTED DIRECTORS ONLY)

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An in-camera meeting was held by the elected directors.

## 9.0 CONCLUSION

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There being no further business to discuss, the meeting was concluded at 1755 hours.

Date of future meetings: May 28, 2024.

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Lovisa McCallum, Chair

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Olga Grigorovskaya, Recorder