

## **SUMMARY OF THE BOARD OF DIRECTORS**

Meeting held on January 24, 2023

At 1530 hours via Zoom

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### **1.0 WELCOME & INTRODUCTION**

Lovisa McCallum, Chair of the Board of Directors, welcomed members and invited guests to the meeting and called the meeting to order at 1530H. It was confirmed that there was a quorum. L. McCallum asked whether there were any conflicts and no new conflicts were declared.

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### **2.0 APPROVAL OF PREVIOUS MINUTES**

The minutes from the Board meetings held on November 22, 2022 were approved as pre-circulated.

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### **3.0 UPDATE FROM BOARD CHAIR**

#### *3.1. Update from Board Chair*

Lovisa McCallum shared that the Grand Opening of the Ken and Marilyn Patient Care Centre on January 11, 2023 was a great success. She also advised that the representatives from the executive search agency Boyden completed their consultation calls with selected stakeholders and thanked Board members for participating in those consultations.

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### **4.0 ITEMS REQUIRING APPROVAL**

#### *4.1. Finance & Audit Committee Update*

##### **4.1.1 Audit Plan for Year Ending March 31, 2023**

A briefing note regarding the Audit Plan for the year ending March 31, 2023 was pre-circulated with the agenda package. Carol Chiu, Chair of the Finance & Audit Committee, referred to the pre-circulated documents, and asked Sarah Chow, Vice President Corporate Support and CFO to answer the questions raised by the Board with regards to enhanced control review. S. Chow outlined a couple of areas that are being considered as due for such review and noted that once management makes a decision which area will be selected for enhanced control review this year it will be taken to Finance & Audit Committee for approval. C. Chiu requested a motion as per the pre-circulated briefing note.

##### **4.1.2 – 4.1.3 Budget Assumptions for Planning Fiscal 2023-2024 and Financial Position Update**

Sarah Chow referred to the pre-circulated meeting materials and provided an update with regards to 2023-2024 budget assumptions. S. Chow noted that there still remains considerable uncertainty regarding upcoming union negotiations as well as Ministry of Health funding for the next fiscal year.

Next, S. Chow provided a high level update on financial results and asked if Board members had any questions and none were brought forward.

##### **4.1.4 Plexxus Update**

C. Chiu, Chair of the Finance & Audit Committee, shared that at this time there is no new information to add to what was discussed at the previous Board meeting.

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### 4.2. Governance and HR Committee Update

#### 4.2.1 Approval of the 2023 - 2025 Corporate Strategic Plan

Scott McDonald, Chair of the Governance and HR Committee, advised the Board the process for developing the 2023-2025 Strategic Plan has been very comprehensive and included discussions at the September 2022 Joint Board retreat as well as consultations at the November Board meeting. The draft Plan was reviewed by both Performance Monitoring & Quality and Governance & Human Resources Committees. S. McDonald asked Wolf Klassen, President and CEO, Interim, to provide an overview of the draft Strategic Plan brought forward for Board approval.

W. Klassen shared that a lot of stakeholder consultations were conducted in the process of developing the Plan and presented Vision, Purpose and Value as well as Strategic Framework visuals that will be used for for communications related to the Strategic Plan. W. Klassen shared that subject to Board approval the Plan will be publicly communicated in April 2023.

S. McDonald asked if the Board had any questions and requested a motion as per the pre-circulated briefing note.

### 4.3. MAC Decision Items: MAC Recommendations for Medical Professional Staff Appointments

Dr. Laredo referred to the pre-circulated briefing note regarding MAC decision items, and assured the Board that all the clinicians met the appointment criteria. Dr. Laredo asked meeting participants if they had any questions and requested a motion to approve Provisional Active Staff; New Staff Appointments as well as Change in Category from Active to Courtesy as recommended by the Medical Advisory Committee.

## **5.0 DISCUSSION ITEMS**

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### 5.1. Update from CEO

Wolf Klassen, President and CEO, Interim, referred to the CEO report submitted to the Board and provided a high level overview of some of the items from the pre-circulated update. W. Klassen reiterated that these are unprecedented times in health care sector with a number of hospitals experiencing staff challenges and the system being significantly stressed. W. Klassen shared that although we had lower than expected volumes during the holiday season the hospital is experiencing an increase in patient volume now.

W. Klassen also shared that the celebratory grand opening event of the Ken and Marilyn Thomson Patient Care Centre on January 11 was a huge highlight for the organization, the details are in the report together with the links to media coverage. W. Klassen outlined advocacy work conducted by the leadership and shared that he met with Deputy Minister of Health and CEO of Ontario Health, a number of important initiatives were discussed at those meetings including the importance of Project Imagine. Leadership also had a chance to talk about it with Ontario Premier Doug Ford at the grand opening event.

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### **5.2. Update from Chief of Staff**

Dr Sheila Laredo, Chief of Staff, referred to her report submitted as part of the agenda package and highlighted a couple of items included in her update. Dr Laredo shared that she would like to strongly endorse the presented Strategic Plan, the Plan is focused on our care, our people and our community and credentialed clinicians were well engaged throughout the process and unanimously support the plan.

Dr Laredo noted that she would like to highlight the innovative work by Chief of Paediatrics, Dr Celia Atkinson, who successfully worked with the University of Toronto and the College of Physicians and Surgeons of Ontario to recruit three excellent highly qualified subspecialists to the Department of Paediatrics. Dr Laredo advised that this innovation approach will be brought for discussion at the Medical Advisory Committee.

Dr Laredo shared that Dr Jeff Powis took on the role of the Medical Lead for Integrated Care and Medical Lead at the East Toronto Health Partners leadership Table. To replace his leadership in the quality portfolio Christie Lockhart has been appointed as the new Director of Quality, Innovation and Research. C. Lockhart has been very passionate about work in quality improvement and about care services provided by the hospital.

### **5.3. Redevelopment Committee Update**

Doug Farley, Chair of the Redevelopment Committee, asked Tony Khouri, Vice President, Redevelopment, to provide a Redevelopment project update. T. Khouri provided an update regarding project variation to accommodate 32 additional surge beds and outlined two options for MGH not to lose those beds. T. Khouri noted that further updates will be brought forward at future Board meetings.

Next Dr Carmine Simone provided a high level operational readiness update and shared with the Board that the Outpatient move on January 19-22 went extremely well and brought out best of people who worked on it. At the same time there's always something to improve upon and debrief sessions will be held the current week in order to go through lessons learned and apply them to the Inpatient move on February 1-4. Dr Simone shared that outpatient services are fully operational (full spectrum) and commended Shelley Darling, Chief, Operational Readiness, and Carolyn Hay, Project Manager, for their great contribution to the successful move.

Dr Simone provided a brief overview of the preparation for the upcoming Inpatient move on Saturday, advised the Board that the preliminary move will be held on February 1 – 3, followed by actual move of patients on Saturday, February 4, 2023.

Discussion ensued. T. Khouri and Dr Simone answered the questions raised by meeting participants. On behalf of the Board L. McCallum congratulated T. Khouri, Dr Simone and the whole team with the extremely successful outpatient move.

## **6.0 CONSENT**

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The Consent items were presented for information and included:

### **6.1. Report from the Governance and Human Resources Committee**

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A briefing note with the Governance and HR Committee update was pre-circulated with the agenda package.

### **6.2. Report from the Performance Monitoring and Quality Committee**

A briefing note with the Performance Monitoring and Quality Committee update was pre-circulated with the agenda package.

### **6.3. Report from the Board of MGH Foundation**

The January 2023 report from the Board of MGH Foundation was pre-circulated with the agenda package. Mitze Mourinho, President of MGH Foundation, referred to the Report and reiterated that on January 11, 2023 when the hospital officially opened the doors of the new Ken and Marilyn Thomson Patient Care Centre, the Foundation publicly announced the successful completion of the Heart of The East Campaign. M. Mourinho also shared that the Foundation will be announcing the headliner for the Laughter is the Best Medicine Gala, the contract has been signed with John Mulaney, she invited Board members to consider purchasing tickets for the May 13 Gala if they haven't secured them yet.

### **6.4. Volunteer Services Update**

The January 2023 Volunteer Services newsletter was pre-circulated with the agenda package. Additionally, Betty Hicks, Co-Chair, Volunteer Experience Council, shared with the Board that volunteer recruitment is in process with more than 150 new volunteers recently engaged and volunteers are very happy to be involved in the move to the new Patient Care Centre.

## **7.0 MEETING WITHOUT MANAGEMENT (ELECTED DIRECTORS ONLY)**

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An in-camera meeting was held by the elected directors.

## **8.0 CONCLUSION**

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There being no further business to discuss, the meeting was concluded at 1705 hours.

Date of future meetings: March 28, 2023.

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Lovisa McCallum, Chair

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Olga Grigorovskaya, Recorder